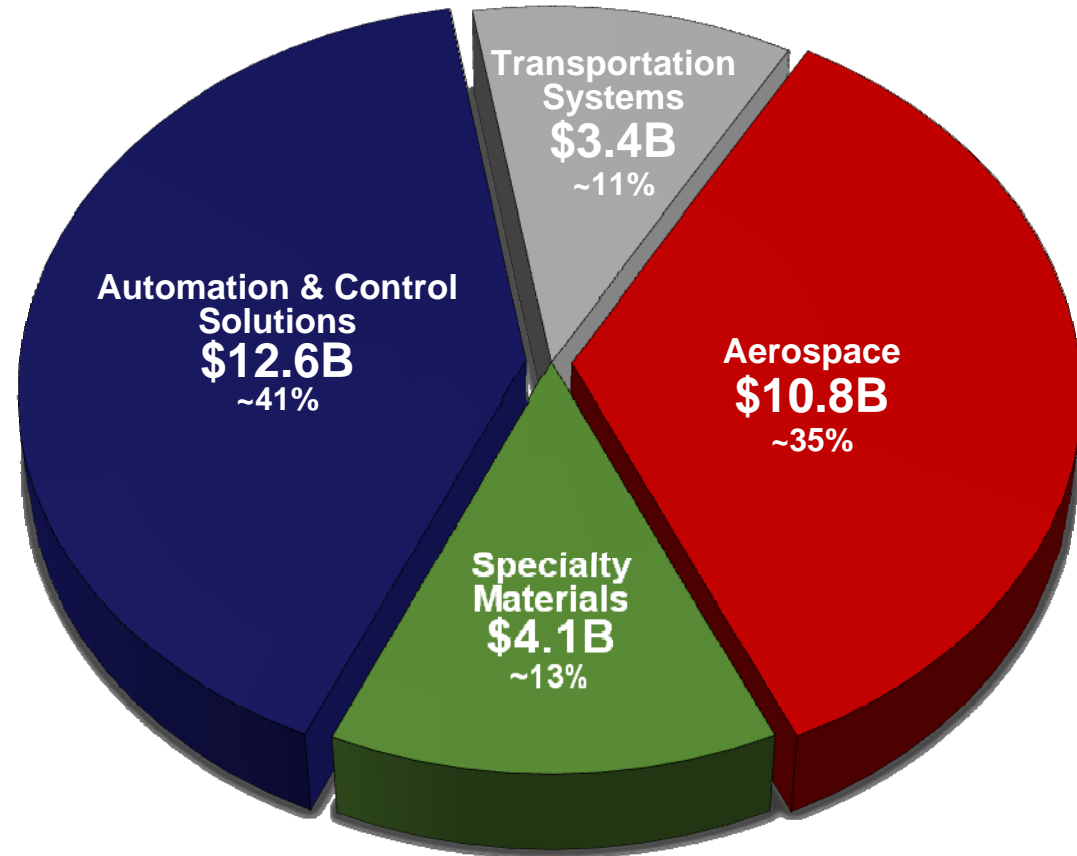


Aerospace Overview

Honeywell

Honeywell International

- 122,000 employees
- A *Fortune 100* company – sales of \$30.9 billion in 2009
- “World’s Most Ethical Companies” – Ethisphere Institute
- “World’s Most Admired Companies” – Fortune magazine
- “Company of the Year” – *Biofuels Digest*
- “Most Influential People in Finance” – *Treasury and Risk* magazine
- “Most Admired Companies” – *U.S. Black Engineer & Information Technology*, *Hispanic Engineer & Information Technology*, and *Women of Color* magazines



\$30.9 Billion in 2009

Honeywell Aerospace

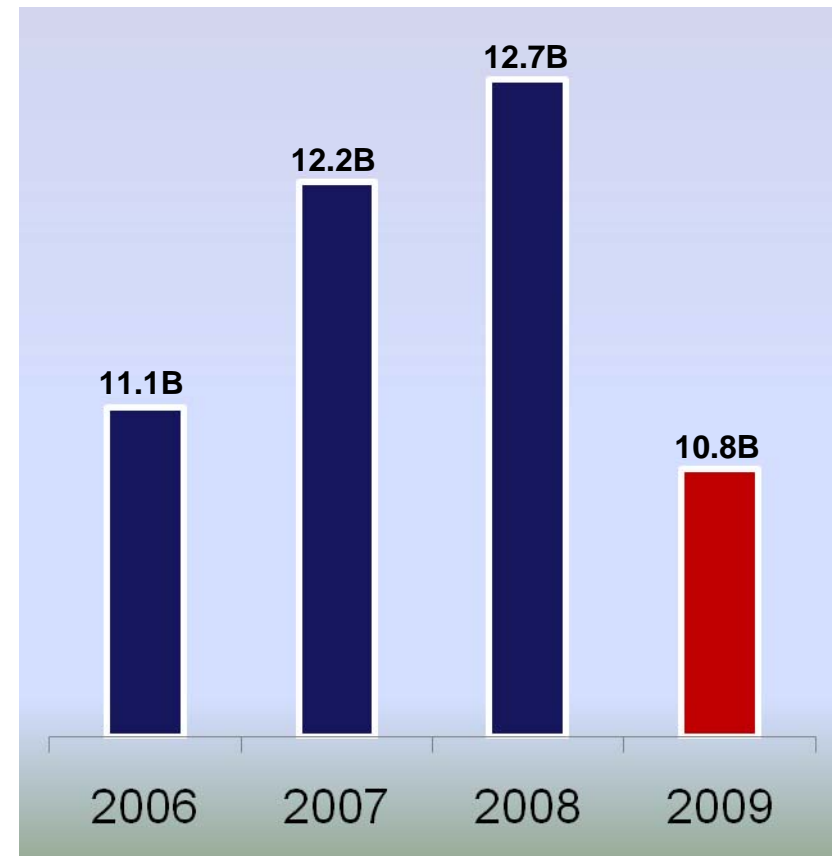
AEROSPACE FACTS

- Headquartered in Phoenix, Ariz.
- 38,000 employees worldwide
- Nearly 100 worldwide manufacturing and service sites
- Revenue of \$10.8 billion in 2009

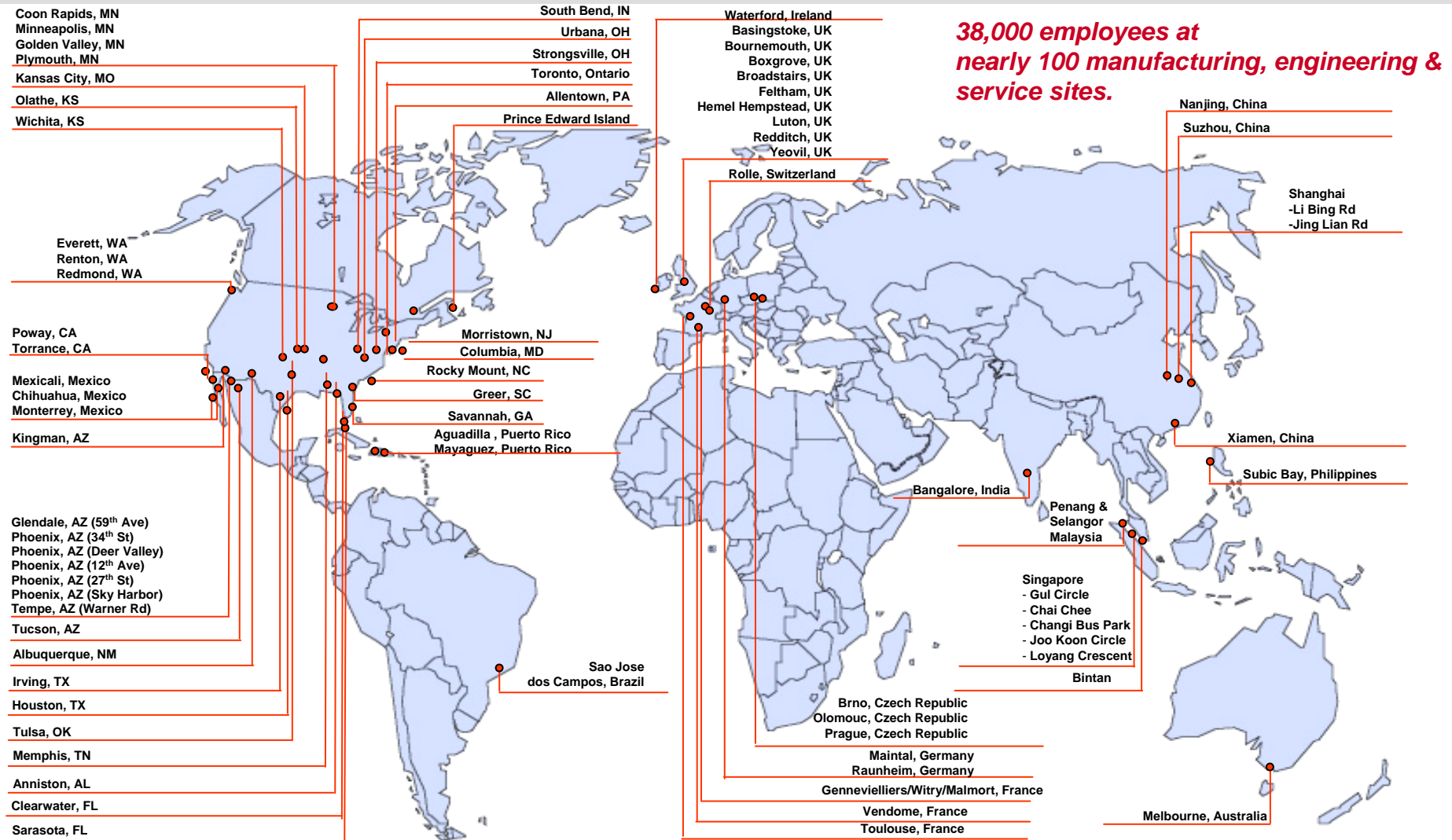
STRENGTHS

- Global leader in the aviation industry
- Developing innovative safety products
- Driving modernization of global air traffic management
- Revolutionizing combat technology
- Committed to improving operational efficiencies

Sales



Aerospace Global Footprint



Aerospace Leadership Team

PRESIDENT
Aerospace
Tim Mahoney

Businesses

PRESIDENT
Air Transport & Regional
John Bolton

PRESIDENT
Business & General Av.
Rob Wilson

PRESIDENT
Defense & Space
Mike Madsen

Regions

PRESIDENT
EMEA
Paolo Carmassi

PRESIDENT
APAC
Mark Howes

Functions

VICE PRESIDENT
Integrated Supply Chain
Joe DeSarla

VP & CFO
Finance
Kevin Moriarty

VICE PRESIDENT
Marketing & Prod. Mgmt
Carl Esposito

VP & CTO
Engineering & Tech.
Bob Smith

VICE PRESIDENT
HR & Communications
Chris Clason

VP & CIO
IT
Dave Jarvis

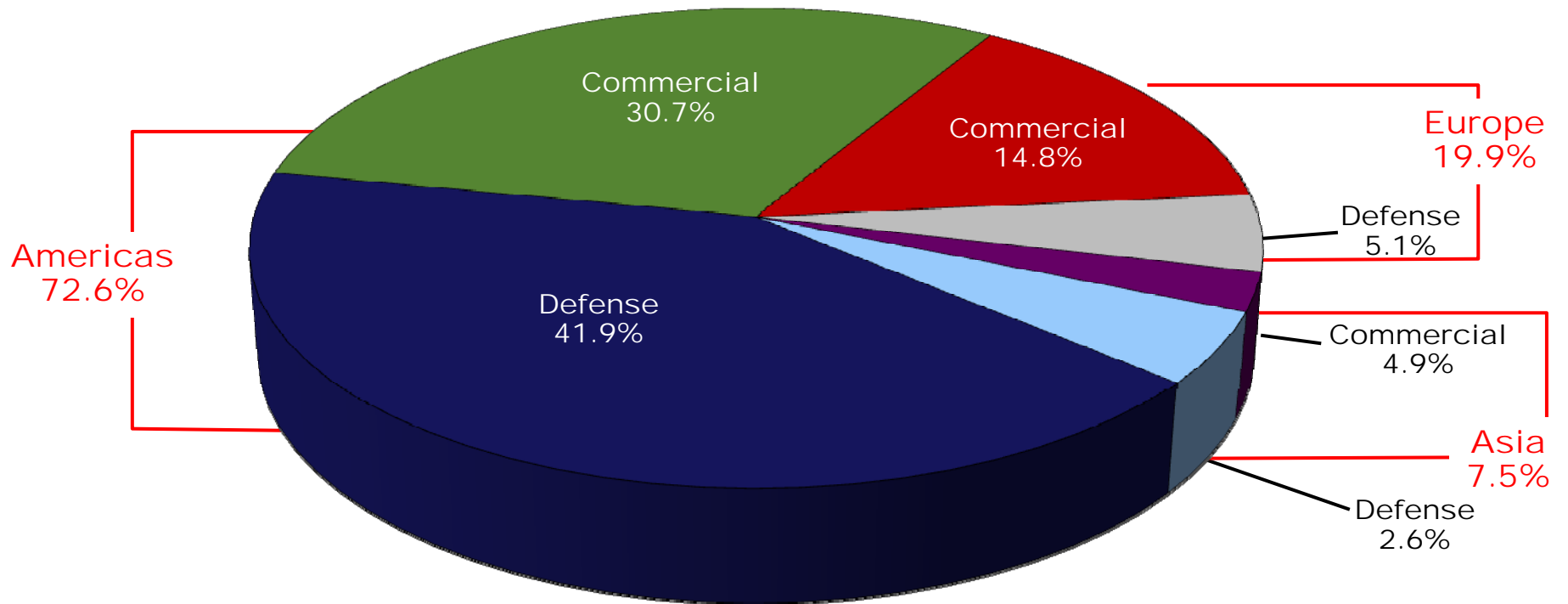
VICE PRESIDENT
Customer & Prod. Support
Adrian Paull

VICE PRESIDENT
Mergers & Acquisitions
Dave Farkas

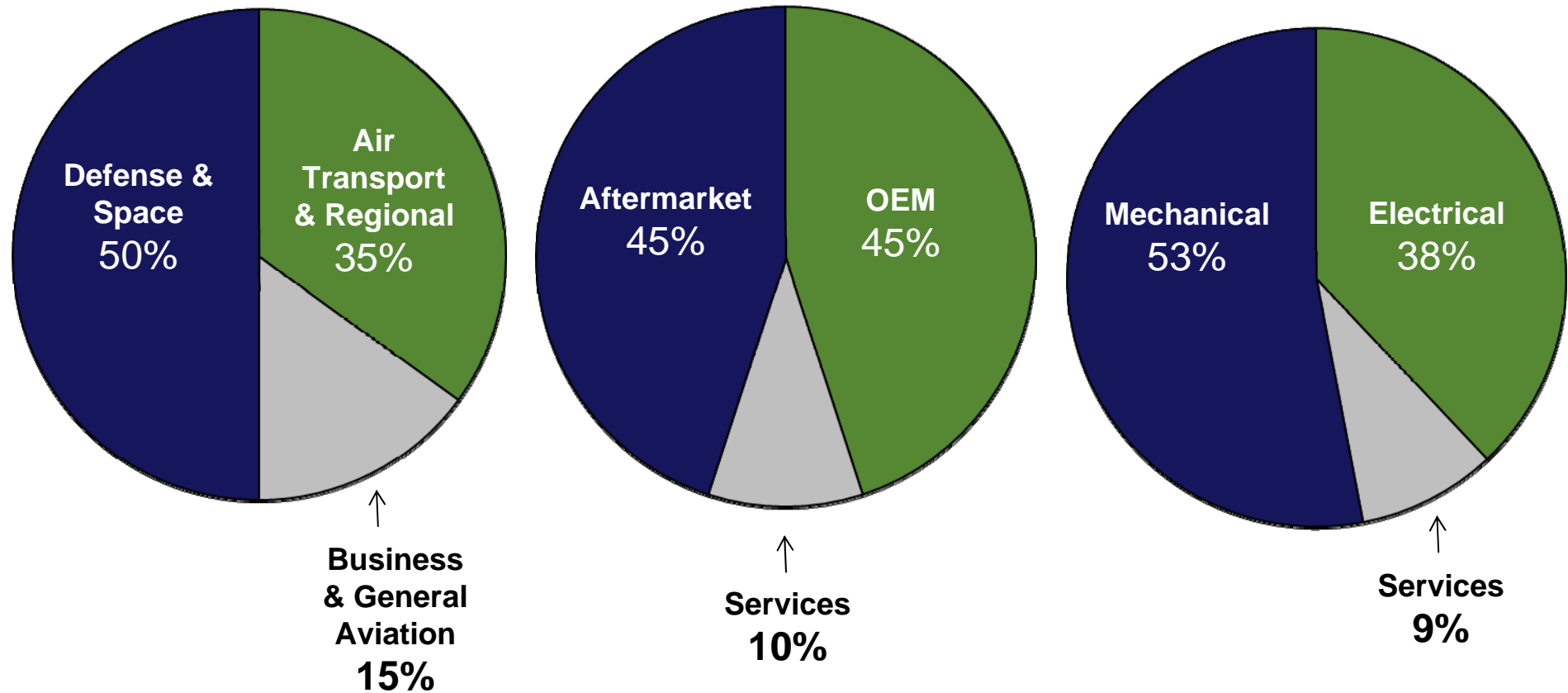
VP & GEN. COUNSEL
Law & Contracts
Harriet Mountcastle-Walsh

Aerospace Overview

Geographic Sales Mix



Aerospace Revenue Breakdown



Revenue - \$10.8B in 2009

Delivering on Long Cycle - Electronics



Primus Epic®

- 4 million hours in operation
- First fully integrated cockpit for business jets and helicopters
- Exceeds all OEM reliability standards
- 1,750 aircraft in service (17 models)
- 23% cost take-out by 2013



Primus Apex™

- Designed for turboprops, light to mid-size business jets
- Certified and flying on Pilatus PC-12E
- Incorporates Primus Epic® technology
- Unsurpassed graphical display capability in aircraft category
- Seven platform wins to date
- 95% reuse between applications



Next Generation Flight Management System

- Reduced operating costs, increased efficiency
- GPS-enabled precision navigation and landing
- Value-added software-enabled upgrades
- Common core software; layered customization

Aerospace Outlook

- **Air Transport & Regional**

- Steady recovery in flight activity
- Continued strong delivery rates for new transport aircraft
- Tough environment for airline profit for at least another year



- **Business & General Aviation**

- Flight activity in positive territory this year
- Order outlook improves over 2009
- Increasing demand for international and larger cabin aircraft



- **Defense & Space**

- Department of Defense budgets modestly up in the near term
 - Key programs will be awarded or potentially ramp up production in the next several years
- Honeywell pursuing numerous technology and logistics opportunities



Volatile Environment, Continuing to Change

Air Transport & Regional Customers and Products



Key Products

- Safety & Surveillance Avionics
- Integrated Avionics Suites
- Weather Radar
- Flight Management Systems/ Navigation Sub-systems
- Information & Communication Equipment
- Power Control & Distribution
- Aircraft Lighting
- Displays and Sensors
- Propulsion Engines
- Auxiliary Power Units/Generators
- Turbo Machinery
- Wheels and Brakes
- Air and Thermal Systems
- On-Board Inerting Gas Generation Systems

OEMs / Platforms

- Airbus
- Boeing
- Bombardier
- COMAC
- Embraer

OEMs / Engines

- General Electric
- Rolls Royce
- United Technologies

Operators

- U.S. and International airlines
- Leasing companies
- Freight companies
- Charter airlines

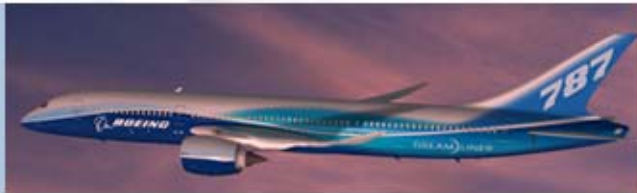
Air Transport & Regional Platform Breadth



Narrow Body Aircraft



Wide Body Aircraft



Long Range Aircraft



Regional Aircraft



Freighters



Business & General Aviation Customers and Products

Key Customers

Gulfstream
 Dassault Falcon Jet
 Cessna
 Hawker Beechcraft
 Embraer
 Bombardier
 Pilatus
 Epic Aircraft
 Harbin Aircraft
 Viking

Key Products

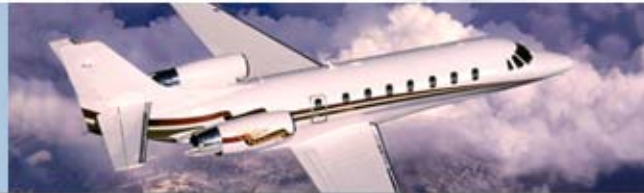
- Propulsion systems
- APUs and power generation
- Integrated avionics systems
- Advanced safety systems and applications
- Synthetic vision systems
- Flight management systems
- Cabin management systems and services
- Cockpit displays
- Satellite communications systems
- Digital flight guidance systems and controls
- Digital radio systems
- Environmental Control Systems
- Digital radio systems
- Environmental Control Systems
- On-Board Inerting Gas
- Generation Systems
- General Aviation panel mount and portable avionics
- Required Navigation
- Performance Special Aircraft and Aircrew Authorization Required
- (RNP SAAAR) Services
- Flight support services
- Maintenance service plans, avionics warranty plans, and remote diagnostic services
- Global Asset Rental Banks
- Electronic flight bags

Business & General Aviation Platform Breadth



Gulfstream

Dassault



Cessna

Hawker -
Beechcraft



Embraer

Bombardier



Pilatus

Viking



Epic Aircraft

Harbin
Aircraft



Defense & Space Customers



OEMs / M&O

- Boeing
- General Atomics
- Lockheed Martin
- Northrop Grumman
- U.S. Air Force
- U.S. Army
- U.S. Navy / Marines
- International MoDs

International

- BAE Systems
- Dassault
- EADS
- Finmeccanica
- SAAB
- AVIC
- UK Ministry of Defense
- Hindustan Aero Ltd. HAL

Space, Missiles & Munitions

- NASA
- NG
- Thales
- ATK
- EADS

Our Key Customers Advance Technology To Serve & Protect

D&S Products & Services Span ~300 Platforms

	Fighter/Attack/ Trainer Aircraft 30+ platforms		Human Space 10+ Platforms		Surface/ Soldier Vehicles 15+ platforms
	Bomber Aircraft 3 platforms		DoD, Civil, and Commercial Space 30+ Platforms		Military Helicopters 20+ platforms
	Mobility/Tanker Aircraft 40+ platforms		Army, Navy and Air Force 60+ Platforms		Naval Platforms 10+ platforms
	Special Mission/ UAV Aircraft 20+ platforms		International 20+ Platforms		Commercial Helicopters 20+ platforms

Proud of Our Strong Position & Heritage in the D&S Industry

Comprehensive Service and Support

- 24/7 worldwide support
 - Technical Operations Center
 - Aerospace Contact Center
 - Field Service Experts
 - Exchange & Rental Support
 - MyAerospace Portal
- Line Maintenance Training
- Customer Flight Operations Support
- Training Simulation Sales & Support
- Technical Publications
- Flight and NavDatabase Services
- Ground Support Equipment
- Customized Asset Availability Solutions
- Maintenance Support Programs
 - Honeywell Avionics Protection Plan (HAPP)
 - Mechanical Maintenance Support Plan (MSP)
- Honeywell Aerospace Trading

